

**REPORT TO THE PRACTICE BASED COMMISSIONING  
GOVERNANCE COMMITTEE  
TO BE HELD ON: 13<sup>th</sup> May 2009**

Enclosure:					
Subject:	<b>East Staffs Consortium Outline Business Plans 09/10</b>				
Lead Director:	<b>Sue Price</b>				
Lead Officer:	<b>Gill Killbery / Rebecca Woods</b>				
Recommendation:	For Approval	<b>X</b>	For Discussion		For Information

**PURPOSE OF THE REPORT:**

To provide an outline of the key areas of work for practice based commissioners across East Staffs for 2009/10

**KEY POINTS:**

The report lists the main projects, illustrating which national standards each will help to achieve and highlighting where there are cross over's with the nine Darzi themes. In addition, the table included shows which 'World Class Commissioning' competencies are involved in the projects in an attempt to begin to develop these competencies.

Over the next few months each of the projects within the plan will be considered in further detail and documented in a comprehensive business case. Throughout the year individual project initiation documents/proposals will be shared with the PBC governance group for consideration. The projects chosen cover main areas of planned care, unscheduled care as well as prescribing. These plans are challenging and hope to achieve significant change to improve the care of the local population.

**IMPLICATIONS:**

Legal and/or Risk	Projects will assist in the financial management of the district. If not approved this would increase the risk of year end deficit.
Corporate Objectives	7,8,9,10
Strategic Themes	All
Standards for Better Health	These will be illustrated in the tables at the end of the document.
Financial	The individual projects will be developed in business cases. Due to the financial pressures these will be cost neutral or will generate savings.
Training	Practices will receive relevant training when required on any resulting changes in pathway.
PBC/Other	Clinical engagement on cross district projects.

**RECOMMENDATIONS / ACTION REQUIRED:**

Agree to high level plans

**I. East Staffs. Consortium**

<b>Unscheduled care</b>	
Care Outside of Hospital	To work with the East locality to provide clinical input into relevant work streams within this major redesign project. Including development of community teams, end of life care and emergency admissions.
A&E admissions	Work intensively with the practices, the Trust and other health providers to reduce the flow of activity through A&E and ensure a fair price is paid for resulting admissions.
Ambulatory care Sensitive conditions	Work with practices to tailor pathways to meet district requirements and Implement agreed pathways. Monitor activity into Hospital and through community services at practice level to ensure most effective care is being delivered.
Maternity	<p>Review local maternity services and explore the changing role of GP/practices in delivering maternity services. Detail the acute pathway and ensure the most relevant care is available to the woman at all points avoiding un-necessary admission into hospital.</p> <p>Explore reasons for and update pathways in relation to the rate of teenage pregnancy, infant mortality, miscarriage and caesarian sections within the district.</p>

<b>Planned Care</b>	
Community Diagnostics	Develop diagnostics services for a range of conditions outside acute facilities. Make innovative use of potential providers of these services to deliver best value and care closer to home.
Physiotherapy / MSK services	Understanding and development of current services to deliver the required delivery model for East Staffs residents.
Ophthalmology	Consider a whole health economy approach to the delivery of Ophthalmology care including relevant specialists within the community.
Dermatology	Continue work from 2008/09 engaging with clinicians in acute and primary care facilities to develop a robust pathway which will deliver sufficient capacity to meet future demand.
Pulmonary Rehab	Following preparatory work during 2008/09 the locality will be commissioning a local pulmonary rehabilitation service. Audit of high cost respiratory patients have been undertaken and work is underway to reduce costs and improve community care.

<b>Choosing Health</b>	
Lifestyle & Physical Activity Team	Ensure most effective use of the team across the district for the delivery of a full range of lifestyle interventions.

<b>Data validation</b>	
Audits	Various audits concentrating on acute care usage due to the financial position of the district. All pathway changes will be supported by relevant audits.
Data Validation	Work with BHFT, using the agreed contract to improve data validation by spot checking for accuracy, checking coding and the generation of a standard set of queries.
A&E	Audit around flow of patients referred to A&E direct from GP's to assist with the Urgent care and pressure planning strategy implementation.
Clinical letters	Work with BHFT to implement electronic transfer of clinical letters.

<b>Mental Health</b>	
Primary care mental health services	Development and implementation of the stepped care model within the district.

<b>Prescribing</b>	
Prescribing	Work with practices and prescribing advisors to improve prescribing efficiency. Specific concentration on nursing home prescriptions and discharge medication.
Oxygen therapy	Current audit and service redesign is in progress.

Key for summary table

Darzi review areas

1. Maternity and neonatal health (Mat)
2. Child Health(CH)
3. Health and Well being (HWB)
4. Planned Care (PC)
5. Unplanned/Urgent Care (UC)
6. Mental Health and Learning disabilities (MH)
7. Long Term Conditions (LTC)
8. End of Life (EOL)
9. Dementia – not included in the table.

World Class commissioning competencies

1. Recognised as the local leader
2. Works collaboratively with community partners to commission services that optimise health gain and reductions in health inequalities
3. Proactively seeks and builds continuous, meaningful engagement with the public and patients to shape services and improve health
4. Leads continuous and meaningful engagement of clinicians to inform strategy and drive quality, service design and resource utilisation
5. Undertakes robust and regular needs assessments that establish a full understanding of current and future local health needs and requirements
6. Prioritise investment according to local needs, service requirements and values of the NHS
7. Effectively stimulates the market to meet demand and secure required clinical and health and well being outcomes
8. Promotes and specifies continuous improvements in quality and outcomes through clinical and provider innovation and configuration
9. Secures procurement skills that ensure robust and viable contracts
10. Performance manages providers to ensure contract compliance and continuous improvements quality and outcomes
11. Demonstrates excellent financial management

Standards for Better Health

1. Safety
2. Clinical and cost effectiveness
3. Governance
4. Patient focus
5. Accessible and responsive care
6. Care environment and amenities
7. Public Health

Projects East Staffs.	Darzi								World Class commissioning											Standards for Better Health						
	Mat	CH	HWB	PC	UC	MH	LTC	EOL	1	2	3	4	5	6	7	8	9	10	11	1	2	3	4	5	6	7
Unscheduled Care																										
Care Outside of Hospital									√	√	√	√	√	√	√			√								
A&E Admissions									√	√		√	√	√		√			√							
Ambulatory Care																										
Maternity	√	√																								
Planned Care																										
Community Diagnos	√																									
Physio																										
Ophthalmology																										
Dermatology																										
Pulmonary Rehab																										
Choosing Health																										
Lifestyle		√	√																							
Data validation																										
Audits																										

Data validation				√	√	√												√	√		√							
A&E				√	√	√													√	√		√						
Clinical letters				√	√														√	√		√						
Mental Health																												
Primary Care mental health services						√			√	√			√		√	√							√	√	√			
Prescribing																												
Oxygen				√												√			√			√		√				
Homes				√						√									√			√	√					